

## PROFILE OF TIGER BRANDS AND UACN

### ABOUT TIGER BRANDS

Tiger Brands Limited is the largest Food Company in South Africa. It has an 85 year track record in the business of manufacturing consumer packaged goods in South Africa and has been listed on the Johannesburg Stock Exchange since 1944.

Tiger Brands, together with its subsidiaries, manufactures, distributes, and markets fast-moving consumer packaged goods in South Africa and internationally. It offers various food products, such as grains under the Ace, Albany, Golden Cloud, Jungle, King Korn, Morvite, and Tastic names; groceries under the All Gold, Crosse & Blackwell, Black Cat, Colmans, Fatti's & Moni's, and KOO names; snacks and treats under the Anytime, Beacon, Black Cat, FFWD, Inside Story, Jelly Tots, Maynards, Smoothies, and Wonderbar names; beverages under the Energade, Hall's, Oros, and Rose's names; and meat products under the Bokkie, Enterprise, and Like-it-Lean names.

In addition to its South African operations, Tiger Brands has direct and indirect interests in international food businesses in Chile, Zimbabwe, Kenya and Cameroon.

The company also provides personal care products such as Gill, Ingram's Camphor Cream, Kair, Lemon Lite, Perfect Touch, and Protein Feed; baby care products under the Elizabeth Anne's and Purity brands; and home care products such as Airoma, Bio-Classic, Doom, FastKill, ICU, Jeyes, Peaceful Sleep, and Rattex. Tiger Brands is also involved in fishing, processing, marketing, and trading various marine species, cold storage operations, as well as food service and home meal replacement activities.

Tiger Brands is fully committed to assisting in the upliftment of the underprivileged in South Africa and in the countries where it operates. Tiger Brands is privileged to play a particular role in respect of nourishment, by providing food donations in the form of daily school meals, the provision of monthly family food packs and monthly product and ad hoc donations of food products to various charities. Over the course of 2009, approximately 100 000 people benefited from the company's various initiatives.

### ABOUT UAC OF NIGERIA

UAC of Nigeria Plc is a diversified business with activities that span the principal sectors of manufacturing & processing, warehousing & logistics, motor and real estate. The company has, for over a century, remained a foremost private enterprise and leader in the economic advancement of Nigeria.

The company was originally called the United African Company following a merger in 1879 of four companies – Alexander Miller Brothers & Company, Central African Trading Co. Ltd, West African Company Ltd and James Pinnock. In 1919, the company now known as The Niger Company Limited

was bought by Lever Brothers Limited. The name was changed to UAC of Nigeria Limited on 1st March, 1973.

Forty percent of the company's share capital was acquired in 1974 by Nigerian citizens and associations; an additional 20 percent of UAC's share capital was publicly offered in 1977, increasing Nigerian equity participation to 60 percent. The name, UAC of Nigeria Plc, was adopted in 1991. In 1994, following the divestment of a 40% interest in the Company by Unilever PLC, the Company became a wholly-owned Nigerian Company.

Today, UACN has become a food-focused conglomerate with leading brands such as Mr. Biggs, Gala (sausage rolls), Grand Oils, Supreme (ice cream), Swan Natural Spring Water and Gossy Spring Water. The Company's brand portfolio also includes franchised international food brands such as Nando's, Creamy Inn, Chicken Inn and Pizza Inn.